TRAINING CATALOGUE OF GRANTED ACTIVITIES 2022

Call for Proposals for Grant Agreements for the Implementation of CEPOL Onsite Training Activities in 2022 restricted to CEPOL Framework Partners

28 June 2021
The Training Catalogue of Granted Activities 2022 has been developed in accordance with CEPOL’s Preliminary Work Programme 2022\(^1\) for the purpose of providing applicants in the context of the Grant Application Procedure with the relevant information and requirements concerning the onsite training activities for 2022.

The list of activities were approved by 05/2021/MB on “The list of granted CEPOL activities in 2022” adopted by Management Board on 18/05/2021.

Emphasis is given to the main themes and key security challenges in accordance with the objectives of CEPOL\(^2\), with the priorities\(^3\) formulated by the Council of the European Union for the fight against serious and organised crime (2022-2025) as well as with key documents such as the European Law Enforcement Training Scheme (LETS)\(^4\), the European Agendas on Security\(^5\) and Migration\(^6\), the European Union Counter-Terrorism Strategy\(^7\), and the Cybersecurity Strategy\(^8\).

**DESCRIPTION OF EACH ACTIVITY:**

The Training Catalogue of Granted Activities 2022 provides a description of each onsite activity. For each activity, the catalogue includes the following details:

**Number and Title** of the activity

**Category and sub-category** – the category reflects the objectives of CEPOL, whereby the sub-category further specifies the area.

**Specific provisions** of the call:

1. **SET** – Some activities are offered as a set (group of two activities), consequently they are not available as single activities. These sets are established to ensure continuity and a common approach to implementation. Consortia are encouraged to apply for the sets, which will be given as a common grant.

2. **JOINT ACTIVITY** – Certain activities CEPOL implements and finances in a joint effort with other EU Agencies such as Europol. For such activities, specific provisions and application rules apply in terms of content, design, implementation and financing. For

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\(^{3}\) Council conclusions setting the EU’s priorities for the fight against serious and organised crime for EMPACT 2022 – 2025 (8665/21)

\(^{4}\) Communication from the Commission to the European Parliament, The Council, the European Economic and Social Committee and the Committee of the Regions “Establishing a European Law Enforcement Training Scheme”, COM(2013) 172 final, Brussels, 27.03.2013


\(^{6}\) Communication from the Commission to the European Parliament, The Council, the European Economic and Social Committee and the Committee of the Regions 'The European Agenda on Migration’, COM(2015) 240 final, Brussels 13.05.2015

\(^{7}\) Council of the European Union, 14469/4/05 REV 4, Brussels, 30 November 2005

details please see Annex 4 Application form: “Notes – specific circumstances”. Please also see the red notes on the course description pages.

3. **EMPACT** – EU Policy Cycle activities represent CEPOL’s contribution to the Operational Action Plans 2022 (OAP) and complement other operational actions in the OAPs by addressing the training needs within each crime priority. It is imperative to ensure smooth and efficient cooperation with the respective EMPACT Drivers of the EU Policy Cycle priority. The Training Catalogue of Granted Activities 2022 had been designed based on the categorisation of EMPACT 2018-2021 cycle as the new EMPACT priorities were not set until the Management Board decision on the list of granted activities. Nevertheless the new EMPACT priorities and developments must be duly considered and reflected in the design of 2022 activities.

4. **CURRICULUM** – in case of the indicated course the curriculum approved by the CEPOL Management Board must be followed when designing the activity.

5. **COOPERATION** – specific external partners (ENFSI, ENFAST, EMPEN, EJTN, EU Think Tank on Football Security, ATLAS) shall be approached at the stage of application to offer them participation in the design and delivery of the training activity. In case of COOPERATION, the applying Framework Partner remains fully responsible for content development and implementation, however the support offered by the cooperating partner shall – to a reasonable extent – be accepted.

6. **SUPPORT** – CEPOL external partners will be invited to express their availability to provide support to granted courses in terms of expertise (trainers) in line with their mandates. An overview will be provided to all Framework Partners by 04 October 2021. It is obligatory to involve them in the activity in accordance with the specification provided by the external partner, usually in the format of supporting the activity with suitable experts.

7. **ASSESSMENT** – an assessment by means of a test shall be applied as a mandatory measure in the indicated activities. The test (formative or summative) shall be designed and implemented by the activity manager. Assessment by means of a test of activities consisting of two steps may be combined by the activity managers; however, it is paramount to ensure that assessment covers both steps of the training activities. Implementation of a test is mandatory only in those cases where it is specifically indicated in the Training Catalogue of Granted Activities 2022.

In non-mandatory cases, activity managers decide whether to implement a test or not. Nevertheless CEPOL encourages the implementation of an assessment by means of a test as an educational measure.

8. **RESERVE ACTIVITIES** – Certain activities due to the strict budgetary planning rules of the EU – are advertised as reserve activities. Reserve activities shall be applied in the same manner as normal grant activities. These activities will be implemented via grants if financial resources are available in 2022 and valid grant applications are received from Framework Partners during the grant application procedure. In practice CEPOL always granted reserve activities in the past if valid grant applications were received!

**Duration** – this indicates the requirement for the minimum number of training days for the specific onsite activity, whereby a regular training day starts at 09:00 and finishes at 17:00, with the exception of the last day, which may be shortened for the purpose of return travel. The arrival day is usually the day before the beginning of the training and is therefore not counted in the number of training days.
Minimum number of participants – this indicates the requirement for the minimum number of participants for the onsite activity for which the applicant shall propose the budget. Participants from various law enforcement agencies (police, customs, border guards, etc.) shall be invited in line with the requirements described in the respective target group. In addition to the minimum number of participants for which the costs are covered by CEPOL grant, the applicant shall allow participation of self-payers to be invited from entities with whom CEPOL has a cooperation agreement or working arrangement (candidate countries, associated countries, etc.). EU bodies can benefit from training activities at their own cost on the basis of provisions of CEPOL Regulation, particularly article 2.1.

Maximum budget - this indicates the amount in EUR offered by CEPOL as a grant, that is to say, 95% of eligible costs. This is the maximum amount offered as a grant. The applicant may benefit from the budget flexibility clause up to 10% of the maximum budget as described under the awarding criteria of the Call for Proposals.

Target Group, Aim and Learning Outcomes - Target group, aim learning outcomes/objectives can be refined, amended by the applicant in its application (see Annex 5 Application Guide).

Technical requirements, if relevant.

IMPORTANT NOTES

1) Fundamental Rights must be addressed in all activities as a horizontal topic and as an integrated part of training for Law Enforcement officers even if they are not included in the aim/learning outcomes of the individual activities. Particular attention shall be dedicated to:
   a. Protection and support of victims of crime
   b. Protection of vulnerable groups

2) Prevention shall be addressed as a horizontal topic for relevant activities. Reactive and preventive aspects shall be integrated into the content proposals.

3) In this Training Catalogue of Granted Activities 2022, only activities offered for grant applications are listed. Please note that the description of those activities that are directly organised and implemented by CEPOL staff are not included in this catalogue:
   - Seminar on EMPACT 2022-2025 - 01/2022
   - Non-cyber ISO activities 07/2022; 16/2022; 28/2022;
   - Cybercrime activities (29-46/2022)
   - Counter- Terrorism activities (47-53/2022) – CKC;
   - Interoperability & information exchange activities (apart from the 2 JITs courses): 58-68/2022 - CKC;
   - Workshop for activity managers & R&S Conference: 77-79/2022;
   - Most of the joint courses with Europol and EUIPO: 18-19/2022, 87-90/2022;
   - Possible joint CEPOL-CPCC course (under discussion) – 103/2022

The above list of CEPOL organised activities are only indicative as the final list is to be approved by the CEPOL Management Board.

4) All training activities shall be organised in a suitable, secure training environment, attendants shall be accommodated in adequate facilities meeting international standards. Activities must be implemented in line with the national safety measures as
well as the CEPOL Safety Guidelines issued in the context of the COVID-19 Pandemic if still applicable. Moreover, it is the responsibility of the successful applicant to indicate in the invitation package if classified documents will be used during the activity, whereby the level of security clearance of participants shall be indicated. It is the responsibility of the sending authority to ensure the compliance.

CATEGORIES:

Categories are defined in line with the draft Single Programming Document 2022-2024. Granted activities fall under the categories: 1, 4, 5 (only H), 6, 8, 9, 10 as displayed in the table on page 7-10:

1-Serious and Organised Crime

1.A EU Policy Cycle  
1.B Trafficking in Human Beings  
1.C Drug Crimes  
1.D Facilitation of Illegal Immigration  
1.E Trafficking and Illicit Use of Firearms and Explosives  
1.F Document Fraud  
1.G Criminal Finances and Money Laundering  
1.H Missing Trader Intra-Community Fraud  
1.I Excise Fraud  
1.J Environmental Crime  
1.K Organised Property Crime  
1.L Corruption  
1.M Other Crime Areas

2 – Cyber-related Crime

2.A Cyber-crime – Child Sexual Abuse and Sexual Exploitation  
2.B Cyber-crime – Attacks on Information Systems  
2.C Cyber-crime – Non-cash Payment Fraud

3 – Counter-terrorism

3.A Counter-terrorism

4 – Fundamental rights

4.A Fundamental Rights and Management of Diversity  
4.B Victim Protection  
4.C Hate Crime  
4.D Other
5 - Law Enforcement Cooperation, Information Exchange and Interoperability

5.A Schengen Information System
5.B Entry Exit System
5.C Passenger Name Record
5.D European Travel Information and Authorisation System
5.E Interoperability
5.F Intelligence Analysis
5.G EU Cooperation Tools and Mechanisms
5.H Joint Investigation Teams
5.I Customs Cooperation
5.J Other

6 - Leadership and other Skills

6.A Leadership
6.B Language Development
6.C Train-the-Trainers
6.D Training Development, Design and Implementation
6.E Other

7 - Higher Education and Research

7.A Research and Science

8 - Public Order and Prevention

8.A Public Order
8.B Prevention
8.C Other

9 - LE Technologies, Forensics and Specific Areas

9.A Forensics
9.C Informant Handling
9.D Witness Protection
9.E Other

10 – Union Missions

10.A Union Missions
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<tr>
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<td>02/2022</td>
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<td>EU Policy Cycle</td>
<td>Countering Serious Organised Crime and Mafia-Style Groups - Investigation Techniques</td>
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### List of CEPOL onsite activities 2022– available for grant applications

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EMPACT – OAP 2022

**Aim**

To improve the disruption of high-risk criminal networks in the EU, in particular mafia-type, ethnic and family based criminal organisations. To promote the use of special investigative techniques and international cooperation by exchanging good practices on complex anti-mafia enforcement measures.

**Target Group**

Senior law enforcement officers engaged in investigations countering international and mafia style Organised Crime Groups.

**Level**: advanced practitioner /expert

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Analyse the organizational structure, modus operandi, communication channels of top level / mafia style criminal organisations via the review of case studies;
2. Demonstrate modern intelligence collection and analysis methods relevant for the detection of OCGs;
3. Review various technical investigative techniques on organised crime and discuss the required skillset of investigators (analysis of financial data, communication interception, special tactics, etc);
4. List high risk criminal networks and distinguish the features of Italian, Albanian, Chinese, Turkish, Eurasian, Nigerian groups;
5. Outline methods of strengthened cooperation with the judiciary to support enhanced evidence gathering;
6. Employ administrative approaches against OCGs;
7. Apply financial investigative techniques with particular attention on extensive asset recovery;
8. Confirm international law enforcement cooperation tools with special attention to Europol and Eurojust;

Reserve activity. The activity will be implemented if financial resources are available in 2022.
EMPATH - OAP 2022

In cooperation with EJTN

Aim

To enhance the work of and cooperation between investigators and prosecutors in the fight against migrant smuggling by improving their capability to apply up-to-date investigation techniques as well as EU supporting tools and databases.

Target Group

Law enforcement officers (26 funded by CEPOL) and prosecutors (10-12 fully funded by EJTN) specialised on illegal immigration.

Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Describe the modi operandi used for migrant smuggling as well as poly-criminality (e.g. THB, Drugs, Terrorism, Firearms, Hawala banking);
2. Explain the complexity of detecting and investigating migrant smuggling cases including the collection of evidence and building of cases;
3. Apply special investigation techniques and support tools available in large scale investigations (e.g. Eurojust facilitated JITs, analytical support of the European Migrant Smuggling Centre);
4. Describe the EU and international migration and security IT databases (e.g. Siena, SIS II, Eurodac, Interpol SLTD, PNR, API) in relation with investigations related to facilitation of illegal immigration;
5. Cooperate with prosecutors/investigators and with EU and international agencies/services and explain their work/functions in the area of facilitation of illegal immigration;
6. Cooperate at international legal level, in particular with non-EU countries, taking into account legal instruments, policy framework, relevant channels and cooperation tools;
7. Apply investigation techniques in relation to facilitation of illegal immigration in full compliance with fundamental rights;

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
EMPACT – OAP 2022

Aim
To strengthen the fight against migrant smuggling by improving the capability of law enforcement authorities on the use of OSINT in investigations of facilitated illegal immigration via enhancing the Member States’ training capacities.

Target Group
Law enforcement trainers and practitioners involved in the training of investigators on the use of OSINT in the field of facilitation of illegal immigration.

Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Explain the identification process of cyber-threats in the context of OSINT and in relation to facilitation of illegal immigration;
2. Explain the fundamentals of dark web and cryptocurrencies investigations in relation with facilitation of illegal immigration;
3. Describe the IT environment and fundamental processes needed for using OSINT in the context of facilitation of illegal immigration and in particular digital smuggling investigations;
4. Apply OSINT techniques and tools in the clear web, social media and dark web in the context of facilitation of illegal immigration and in particular digital migrant smuggling;
5. Recall essential techniques of drafting OSINT reports;
6. Identify IT tools that can be used for information analysis;
7. Apply investigation techniques in relation to facilitation of illegal immigration in full compliance with fundamental rights, demonstrate conflict situations;

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
**EMPACT – OAP 2022**

**Aim**

To improve the fight against migrant smuggling by enhancing the capacity of investigators to deal with criminal exploitation of Hawala banking and other informal value transfer systems (IVTS) in the context of facilitated illegal immigration. To support the collection of evidence in the context of financial investigations and to cooperate at international and inter-institutional level.

**Target Group**

Law enforcement officials involved in financial investigations of facilitated illegal immigration.

Level: practitioner/advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Explain the role and practice of underground banking phenomena in general and of the criminal use of Hawala banking system in particular;
2. Recognise the importance of conducting integrated financial investigations within the regular criminal investigations via the review of case studies;
3. Apply investigative powers, tools and mechanisms;
4. Cooperate with judicial staff in the context of financial investigations;
5. Identify relevant partners for international and inter-institutional cooperation in financial investigations of Informal Value Transfer Systems (IVTS);
6. Explain the role of various international actors, such as Europol, Eurojust, OLAF, FIU, CARIN, AMON;
7. Apply investigation techniques in relation to facilitation of illegal immigration in full compliance with fundamental rights;
06/2022: Behaviour Analysis in the context of Facilitated Illegal Immigration

<table>
<thead>
<tr>
<th>Duration</th>
<th>5 days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
</tr>
</tbody>
</table>

EMPACT – OAP 2022

Aim

To enhance law enforcement competencies in behaviour analysis both during border control or other checks inside the territory of EU / Schengen countries. To correlate evidence to make fair, non-discriminatory decisions in relation to the right of entry and stay.

Target Group

First and second line border police and coast guard officers; officers from immigration and police forces, specialists in screening and debriefing, second line interviewers involved in preventing and countering illegal immigration.

Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Describe the role and importance of behaviour analysis for efficient and non-discriminatory decisions in the context of border control and random inside-territory checks, with the scope of preventing and countering illegal immigration;
2. Outline the common human emotions and their correlative facial movements in the context of first and second line checks;
3. Describe the most important theories used for verbal content analysis and their impact in the decision making process during first and second line border checks and inside territory checks, including interviews;
4. Outline the most important non-verbal behaviour that can be taken into account in correlation with other means of evidence for a fair and efficient control / interview, in the context of preventing and countering illegal immigration;
5. Summarize the role of technology in assessing behaviour in the context of border crossing and mass-migratory movements;
6. Conduct first and second line interviews in a non-discriminatory manner, considering all communication channels (verbal and non-verbal).

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
**Aim**
To enhance the investigation capacity of THB investigators and prosecutors to fight sexual exploitation by demonstrating successful examples of a multi-agency approach by means of concrete case studies.

**Target Group**
Law enforcement officers (26 funded by CEPOL), prosecutors (10-12 fully funded by EJTN) specialised in sexual exploitation.

**Level:** advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Outline the specific features of THB for the purpose of sexual exploitation, including causes, effects and contemporary modus operandi;
2. Compare national, EU and international legislation relating to THB for the purpose of sexual exploitation;
3. Discuss examples of domestic measures implemented in different EU Member States to combat THB for the purpose of sexual exploitation;
4. Summarise methods for effective and successful detection and investigation of sexual exploitation cases;
5. Recognise the need of further evidence in addition to victim statements for successful prosecution of THB cases;
6. Explain the benefit of using EU/international cooperation instruments and information exchange channels;
7. Discuss the use of OSINT, social media and internet for trafficking in human beings for sexual exploitation and related investigations;
8. Recognise the need for financial investigations related to cases of trafficking in human beings for sexual exploitation;
9. Plan multidisciplinary and multiagency cooperation related to combating THB for the purpose of sexual exploitation;
10. Discuss THB victim protection schemes and other fundamental rights aspects.
<table>
<thead>
<tr>
<th>09/2022: Trafficking in Human Beings - Labour Exploitation</th>
<th>Cat. 1</th>
<th>Trafficking in Human Beings</th>
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<tr>
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<tr>
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</table>

**EMPIACT – OAP 2022**

**Aim**
To enhance the investigation capacity of THB investigators, prosecutors and labour inspectors on labour exploitation and reinforce the cooperation between law enforcement and labour inspectorates by demonstrating successful examples of a multi-agency approach by means of concrete case studies.

**Target Group**
Law enforcement officers, prosecutors specialised in labour exploitation, as well as labour inspectors.

Level: advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Outline the specific features of THB for the purpose of labour exploitation, including causes, effects and contemporary modus operandi;
2. Compare national, EU and international legislation relating to THB for the purpose of labour exploitation;
3. Discuss examples of domestic measures implemented in different EU Member States to combat THB for the purpose of labour exploitation;
4. Summarise methods for effective and successful detection and investigation of labour exploitation cases;
5. Recognise the need of further evidence in addition to victim statements for successful prosecution of THB cases;
6. Explain the benefit of using EU/international cooperation instruments and information exchange channels;
7. Discuss the use of OSINT, social media and Internet for trafficking in human beings for labour exploitation and related investigations;
8. Recognise the need for financial investigations related to cases of trafficking in human beings for labour exploitation;
9. Cooperate with labour inspectorates and other government agencies and formulate key factors for successful cooperation between law enforcement and labour Inspectorates;
10. Plan multidisciplinary and multiagency cooperation related to combating THB for the purpose of labour exploitation;
11. Discuss THB victim protection schemes and other fundamental rights aspects.
EMPACT – OAP 2022

Aim
To enhance the investigation capacity of THB investigators and prosecutors to fight exploitation in forced criminality and forced begging by identifying victims and by tackling criminal networks engaged in these activities.

Target Group
Investigators and prosecutors as well as other law enforcement staff specialised in THB, in particular in human trafficking for the purpose of forced criminality and forced beginning, and/or responsible for the identification and interviewing of victims of these crimes.

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Outline the specific features of THB for the purpose of forced criminality and forced beginning, including causes, effects and most reported modus operandi;
2. Compare national, EU and international legislation relating to THB for the purpose of forced criminality and forced begging;
3. Summarise methods for effective and successful detection and investigation of cases of forced criminality and forced begging;
4. Assess good practices of identification and interviewing of victims of forced criminality and forced begging;
5. Recognise the need for further evidence in addition to victim statements for successful prosecution of THB cases, including the use of financial investigations;
6. Provide input to data collection at the EU level in order to enhance the combat of OCGs involved in THB;
7. Plan multidisciplinary and multiagency cooperation related to combating THB for the purpose of forced criminality and forced begging;
8. Discuss THB victim protection schemes and other fundamental rights aspects.
### EMPACT – OAP 2022

**In cooperation with EJTN**

**Aim**

To enhance the capacity of specialised financial investigators to gather evidence, trace, recover and manage virtual currencies. To enhance the fight against financial crimes by strengthening multidisciplinary cooperation in the context of financial investigations on cryptocurrencies, in particular by developing cooperation between law enforcement and judicial authorities.

**Target Group**

Law enforcement officials (26 funded by CEPOL) and judges/prosecutors (10-12 fully funded by the EJTN) involved in cryptocurrency financial investigations.

**Level:** practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Assess the practical significance of legislative developments on the regulation of virtual currencies;
2. Compare the features of most important and emerging cryptocurrencies
3. Analyse the role and practice of cryptocurrency tumblers;
4. Explain dark net related investigation methodologies through series of case studies;
5. Compare asset identification, tracing, recovery, valuation and management measures on virtual currencies; Appraise the role of AROs;
6. Evaluate good practices on financial analysis, risk analysis and profiling;
7. Conceive cooperation possibilities with the Fintech sector, exchangers and other important stakeholders;
8. Explain the role and the possible added value of various international actors, such as Europol, Eurojust, etc.;
9. Target professional crime enablers (financial service providers, virtual currency experts, etc.) that provide essential support to money laundering in cryptocurrencies;

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
12/2022: Cash and Trade-Based Money Laundering

<table>
<thead>
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<th>Duration</th>
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<td>Minimum number of participants</td>
<td>26</td>
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<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
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EMPACT – OAP 2022

Aim
To enhance the fight against cash- and trade-based money laundering by exchanging knowledge on money laundering schemes and sharing good intelligence, risk analysis and investigative practices.

Target Group
Law enforcement officers specialised in money laundering investigations and intelligence actions. Police, customs, judicial, tax and FIU experts.

Level: practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Examine the role of key players in cash collection syndicates (super facilitators, facilitators, collectors) and the investigation strategies targeting them, outline how to use cash seizures data;
2. Evaluate investigation tactics against ethnic and clan based criminal groups;
3. Compare methods of trade-based money laundering such as over/multi/under invoicing, fake/over/under shipments, false description of imported/exported goods, high value products etc.;
4. Analyse typical crime patterns of trade-based money laundering via the review of case studies and demonstrate effective intelligence & investigative practices;
5. Explain risk assessment methods and list red flags;
6. Verify the role of the competent authorities – FIUs, police, tax and customs agencies, financial sector in the prevention/control mechanisms;
7. Compare features related to the various types of predicative offences, such as different forms of serious organised crime, economic crimes or tax fraud;
8. Clarify how to target professional crime enablers (solicitors, notaries, financial service providers, trade brokers etc.) that provide knowingly or unwittingly essential support to these forms of money laundering;
9. Describe roles of various EU actors, such as Europol, Eurojust and international networks such as FIU, CARIN, the Egmont Group and AMON etc.

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
13/2022: Money Laundering via Offshore Structures

<table>
<thead>
<tr>
<th>Cat. 1</th>
<th>Criminal Finances and Money Laundering</th>
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<tr>
<td>Duration</td>
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<td>Minimum number of participants</td>
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</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
</tr>
</tbody>
</table>

EMPACT – OAP 2022

Aim
To enhance the fight against money laundering via offshore structures by exchanging knowledge on money laundering schemes and sharing good intelligence, risk analysis and investigative practices. To strengthen transnational financial investigation competencies as well as knowledge on classic money laundering prevention methods.

Target Group
Law enforcement officers specialised in money laundering investigations and intelligence actions. Police, customs, judicial, tax and FIU experts.

Level: practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Examine classic money laundering methods via offshore companies/trusts by the review of series of case studies;
2. Compile methods of identification of beneficiary owners in offshore structures;
3. Recognise the role of the competent authorities – FIUs, police, tax and customs agencies, financial sector in the prevention/control mechanisms;
4. Evaluate risk assessment methods (e.g. regarding Suspicious Transaction reports) and list red flags;
5. Discover modern financial analysis methods;
6. Compare features related to the various types of predicative offences, such as different forms of serious organised crime, economic crimes or tax fraud;
7. Discuss the role of professional crime enablers (solicitors, notaries, financial service providers, real estate agents etc.) that provide knowingly or unwittingly essential support to money laundering;
8. Describe roles of various actors, such as Europol, Eurojust and networks such as FIU, CARIN, the Egmont Group and AMON.

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
EMPACT – OAP 2022

Aim
To strengthen the fight against crime by enhancing financial analysts’ capacities to use financial intelligence in criminal investigations. To collect, evaluate, collate and analyse financial data and transactions efficiently in order to guide and support serious organised crime and counterterrorism investigations.

Target Group
Financial intelligence analysts with focus on serious organised crime and/or terrorism.

Level: practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Apply modern analytical techniques including big-data analysis methods;
2. Analyse financial intelligence and draw relevant conclusions to build work hypotheses for ongoing investigations (financial environment, key players, phase of money laundering);
3. Differentiate the patterns of various forms of money laundering (cash-based, electronic, underground banking, virtual currencies);
4. Choose different sources of financial information;
5. Describe the characteristics of financial intelligence related to terrorism financing, the different forms of serious organised crime as well as economic crime and tax fraud;
6. Apply specific methods and techniques of managing, analysing and evaluating financial data;
7. Explain the different roles in the context of national and international cooperation for financial intelligence analysis;

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
15/2022: International Asset Recovery | Cat. 1 | Criminal Finances and Money Laundering

<table>
<thead>
<tr>
<th>Duration</th>
<th>5 days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26 (CEPOL) + 10-12 (EJTN)</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
</tr>
</tbody>
</table>

**EMPACT – OAP 2022**

**In cooperation with EJTN**

**Aim**
To strengthen the fight against organised crime by enhancing the ability of financial investigators and asset recovery specialists to seize, freeze, confiscate and manage assets.

**Target Group**
Investigators and/or asset recovery specialists (26 law enforcement officers funded by CEPOL) and judges/prosecutors (10-12 fully funded by the EJTN) dealing with transnational organised crime.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Compare national practices of identifying, tracing and confiscating proceeds of crime by reviewing series of case studies;
2. Analyse the legislative framework and practice concerning the administration/management of seized and confiscated assets in the EU countries;
3. Demonstrate the tools for national and international cooperation (AROs, AMON or CARIN);
4. Describe recent evolutions of the legal framework in the field and the impact on investigations (e.g. discussions revolving around centralized bank account registers, reshuffling of directives on freezing and confiscation, non-conviction based confiscation);
5. Assess the opportunities offered by open sources intelligence;
6. Review the impact of emerging technologies to asset recovery (e.g. cryptocurrencies, new payment methods)
7. Analyse informal value transfer systems / underground banking practice (Hawala or other similar systems) and discuss law enforcement response.

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
<table>
<thead>
<tr>
<th>Duration</th>
<th>4 days</th>
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</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>30 (CEPOL) + 10-12 (EJTN)</td>
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<tr>
<td>Maximum budget</td>
<td>EUR 28,800</td>
</tr>
</tbody>
</table>

**EMPACT – OAP 2022**

In cooperation with EJTN

**Aim**
To increase law enforcement capacity in tackling cross-border drug trafficking, including precursors and dismantling organised crime groups by understanding new forms of modus operandi and the drug supply chain.

**Target Group**
Law enforcement officers – practitioners (30 law enforcement officers funded by CEPOL), as well as judicial officers (10-12 fully funded by the EJTN) specialised in drug and precursor trafficking investigations and combating organised crime groups involved in drug crime.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Apply good intelligence, criminal analysis and investigative practices linked to drug trafficking cases;
2. Analyse information about the recent trafficking routes, modus operandi, concealment methods and the structure of organised criminal groups;
3. Identify current and future possibilities for cross-border investigations;
4. Use the appropriate EU tools, utilising the products and services offered by relevant EU agencies and organisations to enforce cross-border investigations;
5. Illustrate document fraud practices concerning drug trafficking operations, in particular recognising the importance of information gathering on mislabelling and misdescription of goods;
6. Apply financial investigative techniques in drug trafficking cases.

**Horizontal aspects to be covered**

- OSINT techniques related to drug trafficking cases
- Fundamental rights
EMPACT – OAP 2022

**Aim**
To improve the detection of drugs smuggled by means of mail deliveries with a view to reinforcing risk analysis and investigative procedures, and enhancing the impact of law enforcement response on criminal activities abusing postal/courier services.

**Target Group**
Law enforcement officers, including police and customs, directly involved in the control and risk assessment process, detection and investigation of cases related to drug trafficking via mail and parcel systems.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Identify criminal patterns of drug-related offences committed by means of mail deliveries.
2. Determine risk profiles of drug trafficking in relation to large flow of postal parcels.
3. Develop prevention strategies by enhanced risk analysis.
4. Recognise the characteristics of drug trafficking via mail system and explain the modern intelligence, criminal analysis and investigative practices.
5. Use the appropriate EU tools for enforcing cross-border investigations and applying special evidence collection actions.
6. Perform information exchange between law enforcement and private sector (e.g. postal and courier companies).
7. Illustrate document fraud practices concerning drug trafficking operations, in particular mislabelling/misdescription cases.

**Horizontal aspect to be covered**
- Fundamental rights
**21/2022: Dismantling of Cannabis Production and Trafficking**

<table>
<thead>
<tr>
<th>Cat. 1</th>
<th>Drug crimes</th>
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</thead>
<tbody>
<tr>
<td>4 days</td>
<td>EUR 28,800</td>
</tr>
</tbody>
</table>

**EMPACT – OAP 2022**

**Aim**
To increase law enforcement capacity in tackling organised crime groups specialised in illicit production and trafficking of cannabis, ensuring safe and secure dismantling of laboratories and conducting efficient crime scene investigation of these sites.

**Target Group**
Law enforcement officers, including police and customs as well as forensic experts and judicial authorities directly involved in the investigation and dismantling of illicit cannabis production sites and the supply chain.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Apply good intelligence, criminal analysis and investigative practices linked to cannabis production and trafficking cases;
2. Recognise the equipment/materials found in the production units;
3. Design and execute raids as well as collect evidence in a safe and secure way;
4. Use the appropriate EU tools, utilising the products and services offered by relevant EU agencies and organisations;
5. Analyse information about the recent trafficking routes, modus operandi and concealment methods;
6. Identify opportunities for cooperation with private and public sector (e.g. the utility and electricity companies, local community and associations etc.) in order to identify indoor/outdoor cannabis growth;
7. Apply financial investigative techniques in cannabis cases.

**Horizontal aspects to be covered**

- Fundamental rights
- Document fraud
EMPACT – OAP 2022

Aim
To enhance police and judicial cooperation in order to reduce firearms related crimes.

Target Group
Law enforcement officials (managerial position) with decision making power in the area of firearms policy at the national level. (26 from EU + 6 officers from Western Balkan countries are to be invited. WB officers’ participation is also fully financed by CEPOL in this activity.)

Level: advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Recognise legal differences between the EU Member States concerning the possession and trafficking of firearms;
2. Discuss ways of preventing a diversion of legal firearms deliveries;
3. Analyse possible steps for the unification of deactivation standards in order to avoid illegal re-activation;
4. Compare tools of prevention in various MS (e.g. keeping records/ control of a legal firearm during its lifecycle, prevent conversion of blank firearms, etc.);
5. Review case studies of illicit cross-border trafficking of firearms, analyse the frequently used routes and the existing regional patterns
6. Share good practices in the EU Member States for providing real-time mobile access for practitioners to certain information sources, in particular SIS II, iARMS, EIS, PNR, SLTD, VIS, EURODAC, ECRIS;
7. Ensure an efficient sharing/collection of information about the detection of firearms/ explosives trafficking, especially to follow up on leads on the movements of possible terrorists.

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
23/2022: Organised Property Crime

Cat. 1 Organised Property Crime

<table>
<thead>
<tr>
<th>Duration</th>
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<td>29</td>
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<td>Maximum budget</td>
<td>EUR 27,900</td>
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</table>

**EMPACT – OAP 2022**

**Aim**
To improve the fight against organised property crime by ensuring the recognition of this phenomenon as a form of organised crime. To improve the efficiency of prevention, detection, intelligence collection, investigation and other law enforcement operations linked to organised property crime.

**Target Group**
Experienced law enforcement officials dealing with organised property crime on cross-border scale, including its prevention. (26 from EU + 3 officers from Albania, Moldova and Georgia are to be invited. The participation of these 3 officers is also fully financed by CEPOL in this activity.)

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Recognise various modi operandi and detect organised elements in property crime appearing as a local level problem;
2. Discuss new trends most common crime patterns, preventive measures and techniques to tackle this type of crimes in particular regarding organised thefts, domestic burglaries and mobile organised crime groups;
3. Recall capacities offered by Europol to be used for information exchange and analytical support in order to tackle cross-border dimension of organised property crime;
4. Illustrate opportunities for financial investigations via the review of case studies;
5. Identify companies/natural persons involved in fencing stolen properties;
6. Select existing networks of the EU and regional initiatives in the area of countering organised property crime; Improve the exchange of experience on strategic issues and raise awareness of the phenomenon of transnational organised crime by creating/making use of the European list of national contact points;
7. Apply a multidisciplinary approach to tackle the threat by strengthening burglary prevention and taking administrative measures to supplement actions under criminal law and improve cooperation with the private sector;
8. Intensify the cooperation with the countries of origin (Member States and third states) in order to effectively combat organised gangs.
**EMPACT – OAP 2022**

**Aim**
To increase the protection of the financial interests of the Member States and EU against Missing Trader Intra-Community fraud by exchanging knowledge on the latest fraud schemes and crime patterns. To enhance the knowledge on contemporary intelligence and evidence collection methods instrumental for the detection and investigation of MTIC/tax fraud in particular in the area of electronic evidence; To enhance related inter-agency cooperation and multidisciplinary approach.

**Target Group**
Law enforcement officers and tax officials, prosecutors investigating economic crimes, particularly MTIC or VAT fraud.

**Level:** practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Interpret and discuss the recent crime trends in MTIC carousel fraud;
2. Facilitate cooperation among the Member States by identifying ways to exchange information under different legal systems and discuss practical solutions;
3. Demonstrate good inter-agency cooperation examples through concrete cases especially between law enforcement and tax administrations;
4. Summarise the benefits and weaknesses of administrative or criminal procedures. Choose between the criminal/administrative methods in accordance with the needs/circumstances by identifying the vulnerability of crime groups;
5. Understand the modus operandi in relevant customs frauds especially in excise duty suspensions abuse and CP4200 procedures;
6. Identify the latest updates of the VAT administrative cooperation;
7. Summarise the added value of Europol, Eurojust and other EU/international cooperation instruments;
8. Understand judicial challenges and asset recovery issues in MTIC fraud;
9. Recognise cooperation methods with the private/financial sector.
EMPACT – OAP 2022

Aim
To enhance the fight against illicit waste trafficking and management by better understanding illegal waste flows and sharing good intelligence, investigation, general enforcement and cooperation practices. To promote the use of EU tools, cross-border intelligence exchange and the application of financial investigative techniques in waste crime cases.

Target Group
Law enforcement officers and prosecutors dealing with environmental crime in particular waste crime.

Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Compare recent crime patterns of waste crime (waste trafficking, dumping at sea, landfills, mixture of waste, disposal, dismantling, waste fires etc.);
2. Interpret good intelligence and investigative practices in tackling waste crime including open sources intelligence and cyber investigations; Discuss links to document fraud;
3. Recognise effective monitoring, control and coordination methods to address the cross-sector and cross-border angle of the crime threat. Illustrate corruption that enables to circumvent administrative controls;
4. Select good practices on how to obtain operational information from the local communities, private sector, administrative authorities to boost intelligence-led and evidence based actions;
5. Apply financial investigations to ensure asset recovery and the better understanding of criminal structures, relations;
6. Demonstrate one or two concrete examples of the existing EU and international cooperation instruments and initiatives in the area of waste crime, such as Europol, IMPEL, ENPE, EUFJE, EnviCrimeNet, UNEP, UNEA;
7. Appraise cooperation possibilities with third countries;

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
EMPACT – OAP 2022

Aim
To strengthen the fight against wildlife crime by better understanding crime patterns against flora and fauna and exchanging good intelligence, investigation, general enforcement and cooperation practices. To promote the use of EU cooperation tools, cross-border intelligence exchange and the application of financial investigative techniques in wildlife crime cases.

Target Group
Law enforcement officers and prosecutors dealing with cross-border environmental crime in particular illegal wildlife trafficking.
Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Examine the various forms of wildlife crime, typical regional patterns, crime routes (illegal trade of animals, illegal logging & timber trade, IUU fishing, ivory trade etc.)
2. Interpret good detection, intelligence, investigative and forensic practices in tackling wildlife crime including open sources intelligence and cyber investigations; Discuss links to document fraud and customs risk assessment;
3. Recognise effective monitoring, control and coordination methods to address the cross-sector and cross-border angle of the crime threat. Illustrate corruption that enables to circumvent administrative controls;
4. Review inter-agency and public-private cooperation examples boosting intelligence-led and evidence based actions;
5. Apply financial investigations to ensure asset recovery in wildlife crime cases and the better understanding of criminal structures, relations;
6. Demonstrate one or two concrete examples of the existing EU and international cooperation instruments and initiatives in the area of wildlife crime, such as Europol, IMPEL, ENPE, EUFJE, EnviCrimeNet, CITES;
7. Appraise cooperation possibilities with third countries (e.g. Jaguar network, Asia, Eastern Europe);

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
**EMPACT – OAP 2022**

**Aim**
To enhance the fight against excise fraud by improving the knowledge on the existing patterns of excise fraud, by exchanging good practices of excise investigations and by facilitating the use of financial investigative techniques in excise cases. The course aims to discuss all forms of excise fraud while paying particular attention to cigarette smuggling and illegal manufacturing of cigarettes.

**Target Group**
Law enforcement experts and prosecutors specialised on alcohol, tobacco and mineral oil fraud.

**Level:** practitioner/advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Interpret and demonstrate the recent crime trends and modi operandi of alcohol, tobacco and mineral oil fraud;
2. Assemble good practices with regard to the investigation of cross-border alcohol, tobacco and mineral oil fraud and the related intelligence exchange;
3. Assess the use of advanced criminal intelligence analysis tools and techniques such as network analysis, communication analysis, geospatial analysis and financial analysis at strategic, tactical and operational level concerning excise fraud;
4. Illustrate the roles and responsibilities of Europol and OLAF as the main EU cooperation instruments in the fight against excise fraud, discuss the use of various EU wide datasets (e.g. Customs Information System, Ciginfo);
5. Deduce the vital importance of integrating financial investigations in excise fraud cases;
6. Confirm cooperation possibilities with the compliance sector of the excise industry (e.g. cigarette manufacturers).

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
Set of activities: 54/2022 and 55/2022 – to be awarded together

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<th>Cat. 4</th>
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<td></td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
<td></td>
</tr>
</tbody>
</table>

**Aim**
To enhance the respect of fundamental rights in law enforcement by facilitating the embedding of ethical behaviour in day-to-day police work and enhancing the integration of diversity issues into police management. To enhance the capacity of law enforcement personnel to take ethics-concerned decisions and to promote integrity with emphasis on common standards recognised at European and international level.

**Target Group**
Law enforcement officials and trainers involved in the practice, training and/or promotion of integrity, ethics and fundamental rights in policing as well as managing diversity.

Level: practitioner/advanced practitioner/train the trainer

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Explain the importance of a personal integrity in policing;
2. Describe the scientific approach to measuring personal integrity and awareness of the importance of integrity within the police;
3. Outline practices of breaking “bad comradeship” ensuring that breaches of conduct, norms are reported within law enforcement
4. Appraise the relation between integrity, ethics and human rights;
5. Recognise the principles and practice of ethical leadership
6. Discuss experiences within the European police services and police education;
7. Analyse conflict situations by reviewing series of case examples

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager. Assessment of the two steps maybe combined.
Set of activities: 54/2022 and 55/2022 – to be awarded together

<table>
<thead>
<tr>
<th>55/2022: Fundamental Rights - Management of Diversity - Step 2</th>
<th>Cat. 4</th>
<th>Fundamental rights and management of diversity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>5 days</td>
<td></td>
</tr>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
<td></td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
<td></td>
</tr>
</tbody>
</table>

**Aim**

To enhance the respect of fundamental rights in law enforcement by facilitating the embedding of ethical behaviour in day-to-day police work and enhancing the integration of diversity issues into police management. To prepare law enforcement personnel for interactions with persons from different cultures.

**Target Group**

Law enforcement officials and trainers involved in the practice, training and/or promotion of integrity, ethics and fundamental rights in policing as well as managing diversity.

Level: practitioner/advanced practitioner/train the trainer

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Compare police approaches and policies among Member States;
2. Identify and analyse the risks, dilemmas, challenges and advantages of managing diversity within and outside law enforcement;
3. Define the key role of law enforcement in managing diversity;
4. Reflect on professional duty and role in managing diversity;
5. Engage in the cooperation in the field in particular with regard to human rights protection of vulnerable groups;
6. Analyse conflict escalation patterns in inter-cultural relations;
7. Explain good intervention practice towards persons from different cultures in the situations of passive/active resistance, assault.

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager. Assessment of the two steps maybe combined.
## 56/2022: Hate Crime

<table>
<thead>
<tr>
<th>Cat. 4</th>
<th>Hate Crime</th>
</tr>
</thead>
<tbody>
<tr>
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</table>

<table>
<thead>
<tr>
<th><strong>Duration</strong></th>
<th>4 days</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Minimum number of participants</strong></td>
<td>26</td>
</tr>
<tr>
<td><strong>Maximum budget</strong></td>
<td>EUR 25,000</td>
</tr>
</tbody>
</table>

### Aim
To enhance the police response to hate crime in general and online hate speech in particular as a specific form of delinquency with special motives, as well as identifiable social and psychological basis. To encourage the use of specific investigation methods and law enforcement cooperation in the field of hate crime.

### Target Group
Law enforcement officials and specialists responsible for tackling hate crime and online hate speech.

Level: practitioner/advanced practitioner

### General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Analyse the legal framework that regulates and penalises hate crime and online hate speech in the EU countries;
2. Plan adequate police measures for the effective prevention, detection and investigation of hate crime;
3. Illustrate difficulties in distinguishing hate crime by reviewing case studies and identify essential elements of hate crime;
4. Involve society in the prevention of hate crimes, discuss treatment of victims;
5. Discuss issues concerning hate speech vs the freedom of speech;
6. Exchange knowledge on the effective techniques and tools used for combating online hate speech in view of the latest technological developments;
7. Develop multidisciplinary cooperation with non-law enforcement stakeholders such as internet service providers, social media, NGOs, minority representatives in terms of prevention, early detection, and investigation, Discuss opportunities and limits of cooperation.
Aim
To enhance the capacity of law enforcement authorities to assist, protect the victims of crimes.

Target Group
Law enforcement officers dealing with and supporting victims of crimes in the context of their daily work or specialisation.

Level: practitioner/advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:
1. Distinguish different types of victims in terms of personalities socio-demographic characteristics etc. as well as the appropriate ways how to handle them;
2. Review relevant risk assessment methods;
3. Demonstrate victims support programmes and projects in Europe;
4. Apply psychological tools to interview and assist victims;
5. Outline cooperation procedures with victim support services and NGOs;
6. Apply specific investigative techniques towards victims;
7. Provide an overview of victim’s rights;
8. Describe which information is to be provided to victims;
9. Explain the characteristics and challenges when working with interpreters.
Set of activities: 69/2022 and 70/2022 – to be awarded together

<table>
<thead>
<tr>
<th>69/2022: Joint Investigation Team – Implementation</th>
<th>Cat. 9</th>
<th>JITs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>5 days</td>
<td></td>
</tr>
<tr>
<td>Minimum number of participants</td>
<td>26 (CEPOL) + 14-17 (EJTN)</td>
<td></td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
<td></td>
</tr>
</tbody>
</table>

In cooperation with EJTN and EUROJUST

**Aim**
To improve the use and effectiveness of Joint Investigation Teams by enhancing the competencies and deepen the understanding of law enforcement officers on the set-up, functioning, management, funding and evaluation of Joint Investigation Teams.

**Target Group**
Law enforcement officers (26 funded by CEPOL) and judges/prosecutors (14-17 funded by the EJTN).

Level: practitioner/advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**
1. Apply the concept of JITs;
2. Compare JIT with other forms of criminal investigations;
3. Identify legal practice and procedural issues in JITs;
4. Illustrate how to set up and operate a JIT;
5. Recognise the appropriate services offered by the European Union to support JITs;
6. Differentiate the roles of the different actors in a JIT;
7. Complete and submit applications for JIT funding;
8. Draft a JIT agreement based on the model agreement available in the JITs Manual;
9. Evaluate a JIT based on the evaluation template.
10. Review series of case studies on the practical functioning of JITs, identify good practices

Note on Mandatory Assessment: Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
Set of activities: 69/2022 and 70/2022 – to be awarded together

<table>
<thead>
<tr>
<th>Activity</th>
<th>Duration</th>
<th>Minimum number of participants</th>
<th>Maximum budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>70/2022: Joint Investigation Team – Leadership</td>
<td>5 days</td>
<td>26 (CEPOL) + 14-17 (EJTN)</td>
<td>EUR 31,200</td>
</tr>
</tbody>
</table>

In cooperation with EJTN and EUROJUST

**Aim**
To improve the use and effectiveness of Joint Investigation Teams by enhancing the competencies and deepen the understanding of law enforcement officers on the set-up, functioning, management, funding and evaluation of Joint Investigation Teams. Strengthen leadership capacities in the context of Joint Investigation Teams.

**Target Group**
Law enforcement officers (26 funded by CEPOL) and judges/prosecutors (14-17 funded by EJTN) in particular potential leaders of Joint Investigation Teams.

Level: advanced practitioner/expert

**General Learning Outcomes - upon completion of the activity the participants will be able to:**
1. Explain Joint Investigation Team leadership principles;
2. Recognise management challenges of Joint Investigation Teams through the review of practice, Illustrate the skillset of a JITs leader through examples;
3. Apply the concept of JITs;
4. Compare JIT with other forms of criminal investigations;
5. Identify legal practice and procedural issues in JITs;
6. Illustrate how to set up and operate a JIT;
7. Select appropriate services offered by the European Union to support JITs;
8. Differentiate the roles of the different actors in a JIT;
9. Complete and submit applications for JIT funding;
10. Draft a JIT agreement based on the model agreement available in the JITs Manual;
11. Evaluate a JIT based on the evaluation template.

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
Set of activities: 71/2022 and 72/2022 – to be awarded together

<table>
<thead>
<tr>
<th>71/2022: Train the Trainers – Step 1</th>
<th>Cat. 6</th>
<th>Train the trainers</th>
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</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>5 days</td>
<td></td>
</tr>
<tr>
<td><strong>Minimum number of participants</strong></td>
<td>26</td>
<td></td>
</tr>
<tr>
<td><strong>Maximum budget</strong></td>
<td>EUR 31,200</td>
<td></td>
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</tbody>
</table>

**Aim**
To improve the effectiveness and the quality of law enforcement training in the EU MS and in the CEPOL activities by preparing trainers in using modern delivery methods and applying blended learning techniques.

**Target Group**
Trainers, lecturers, educational experts and law enforcement officers, who wish to increase their competences towards training, group work in a multicultural training/working environment.

Level: train the trainer

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Identify the characteristics of adult learning;
2. Recognise different approaches to learning;
3. Explain the basics of writing learning outcomes;
4. Define and identify relevant training content;
5. Organise effective European and CEPOL learning environments for adult learners, especially regarding the multicultural environment;
6. Identify and clarify the benefits of diversity in CEPOL and in European learning communities;
7. Facilitate learning processes by implementing appropriate blended learning methods, discuss opportunities for peer review, coaching and other forms of personal development;
8. Review opportunities for continuous quality improvement during onsite/online courses by applying Kirkpatrick’s evaluation methodology;
9. Use CEPOL's electronic platform “LEEd”;

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager. Assessment of the two steps maybe combined.
### Set of activities: 71/2022 and 72/2022 – to be awarded together

<table>
<thead>
<tr>
<th>72/2022: Train the Trainers – Step 2</th>
<th>Cat. 6</th>
<th>Train the trainers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>5 days</td>
<td></td>
</tr>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
<td></td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 31,200</td>
<td></td>
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</tbody>
</table>

### Aim
To improve the effectiveness and the quality of law enforcement training in the EU MS and in the CEPOL activities by preparing trainers in using modern delivery methods and applying blended learning techniques.

### Target Group
Trainers, lecturers, educational experts and law enforcement officers, who wish to increase their competences towards training, group work in a multicultural training/working environment.

Level: train the trainer

### General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Identify the characteristics of adult learning;
2. Recognise different approaches to learning;
3. Explain the basics of writing learning outcomes;
4. Define and identify relevant training content;
5. Organise effective European and CEPOL learning environments for adult learners, especially regarding the multicultural environment;
6. Identify and clarify the benefits of diversity in CEPOL and in European learning communities;
7. Facilitate learning processes by implementing appropriate blended learning methods, discuss opportunities for peer review, coaching and other forms of personal development;
8. Review opportunities for continuous quality improvement during onsite/online courses by applying Kirkpatrick’s evaluation methodology;
9. Use CEPOL's electronic platform “LEEd”;

### Note on Mandatory Assessment: A formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. The test shall be designed and implemented by the activity manager. Assessment of the two steps maybe combined.
73/2022: Language Development - Instruments and Systems of European Police Cooperation in English (1st)

<table>
<thead>
<tr>
<th>Cat. 6</th>
<th>Language development</th>
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</table>

<table>
<thead>
<tr>
<th>Duration</th>
<th>19 days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 75,000</td>
</tr>
</tbody>
</table>

**Aim**

To improve operational cooperation between law enforcement authorities by increasing language abilities of key law enforcement officials and to increase their knowledge of European law enforcement systems and instruments of cooperation.

**Target Group**

Law enforcement officers from EU member states involved in cross-border work or international police cooperation in either operational or educational arenas.

Level: advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Communicate in English more efficiently in professional environment;
2. Demonstrate increased use of police terminology especially the use of legal and technical terms;
3. Compare at least three different policing systems within the European context;
4. Demonstrate increased knowledge of at least three European Union institutions;
5. Compare at least three different law enforcement related topics within the European context in the EU JHA priority areas;
6. Use functional language and the correct professional vocabulary in various policing contexts and environments;
7. Formulate concrete and precise statements in a foreign language;
8. Establish better contact with foreign partners.

**Note on Mandatory Assessment:** Certified language test assessing the gained knowledge of participants shall be offered to participants in the framework of the course.
**Aim**

To improve operational cooperation between law enforcement authorities by increasing language abilities of key law enforcement officials and to increase their knowledge of European law enforcement systems and instruments of cooperation.

**Target Group**

Law enforcement officers from EU member states involved in cross-border work or international police cooperation in either operational or educational arenas.

Level: advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Communicate in English more efficiently in professional environment;
2. Demonstrate increased use of police terminology especially the use of legal and technical terms;
3. Compare at least three different policing systems within the European context;
4. Demonstrate increased knowledge of at least three European Union institutions;
5. Compare at least three different law enforcement related topics within the European context in the EU JHA priority areas;
6. Use functional language and the correct professional vocabulary in various policing contexts and environments;
7. Formulate concrete and precise statements in a foreign language;
8. Establish better contact with foreign partners.

**Note on Mandatory Assessment:** **Certified language test** assessing the gained knowledge of participants shall be offered to participants in the framework of the course.
Set of activities: 75/2022 and 76/2022 – to be awarded together

<table>
<thead>
<tr>
<th>75/2022: EU Law Enforcement Leadership Development - Future Leaders - module 1</th>
<th>Cat. 6</th>
<th>Leadership</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>5 days</td>
<td></td>
</tr>
<tr>
<td><strong>Minimum number of participants</strong></td>
<td>26</td>
<td></td>
</tr>
<tr>
<td><strong>Maximum budget</strong></td>
<td>EUR 50,000</td>
<td></td>
</tr>
</tbody>
</table>

The leadership portfolio is under CEPOL review, the formerly mandatory curriculum does not apply anymore. Partners winning the grant for 75-76/2022 are expected to discuss the detailed programme of the activities with CEPOL during the preparation stages in order to facilitate the transition process. Contact: training@cepol.europa.eu

Aim
To enhance leadership performance and cooperation of leaders at EU level by strengthening the competencies of future law enforcement decision-makers in terms of strategy formulation, implementation and change management with particular emphasis on international/EU dimension of enforcement in line with fundamental rights and EU values. To foster a network of future leaders in EU law enforcement, encouraging international partnership, addressing future challenges for law enforcement and assessing the training needs in relation to leadership development.

Target Group
Potential future law enforcement leaders of the EU Member States, Associated Countries and JHA Agencies. Executive Leadership position in law enforcement (e.g. head of crime unit, station/county police chief etc.) at the minimum rank of Superintendent/Lieutenant-Colonel is a must. Level: expert

General Learning Outcomes - upon completion of the activity the participants will be able to (Learning Outcomes of step 1-2 shall be considered together):

1. Recognise the critical factors of a successful change or innovation;
2. Appraise the impact of rapid technological development on the market and the potential to involve law enforcement agencies to follow and influence this development proactively (e.g. artificial intelligence, big data, social media);
3. Demonstrate existing innovation mechanisms in creating internal security;
4. Assess how to bring EU instruments/legislation into police practice;
5. Apply efficient motivation tools and techniques in a multicultural environment;
6. Apply contemporary risk assessment methods during strategic thinking, knowledge based decision making, prioritisation, resource management;
7. Employ efficient communication with internal and external audience in a multinational context;
8. Analyse task, assemble information and recommend solutions;

Personal leadership coaching shall be offered to participants next to the activities (financed from course budget). CEPOL will offer to organise group study visits to participants (related costs are covered directly by the CEPOL Exchange Programme outside course costs).

Note on Mandatory Assessment: Formative or summative test / group assignment assessing the gained knowledge of participants shall be conducted in the framework of the course (in second step). Test/assignment shall be designed and implemented by the activity manager.
Set of activities: 75/2022 and 76/2022 – to be awarded together

<table>
<thead>
<tr>
<th>76/2022: EU Law Enforcement Leadership Development - Future Leaders - module 2</th>
<th>Cat. 6 Leadership</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>5 days</td>
</tr>
<tr>
<td><strong>Minimum number of participants</strong></td>
<td>26</td>
</tr>
<tr>
<td><strong>Maximum budget</strong></td>
<td>EUR 50,000</td>
</tr>
</tbody>
</table>

The leadership portfolio is under CEPOL review, the formerly mandatory curriculum does not apply anymore. Partners winning the grant for 75-76/2022 are expected to discuss the detailed programme of the activities with CEPOL during the preparation stages in order to facilitate the transition process. Contact: training@cepol.europa.eu

**Aim**
To enhance leadership performance and cooperation of leaders at EU level by strengthening the competencies of future law enforcement decision-makers in terms of strategy formulation, implementation and change management with particular emphasis on international/EU dimension of enforcement in line with fundamental rights and EU values. To foster a network of future leaders in EU law enforcement, encouraging international partnership, addressing future challenges, for law enforcement and assessing the training needs in relation to leadership development.

**Target Group:**
Potential future law enforcement leaders of the EU Member States, Associated Countries and JHA Agencies. Executive Leadership position in law enforcement (e.g. head of crime unit, station-county police chief etc.) at the minimum rank of Superintendent/Lieutenant-Colonel is a must. Level: expert

**General Learning Outcomes - upon completion of the activity the participants will be able to (Learning Outcomes of step 1-2 shall be considered together):**

1. Assess how to bring EU instruments/ legislation into police practice and employ the possibilities for joint approach within the EU;
2. Evaluate possibilities for proactive working with political level;
3. Develop good management techniques to reinforce fundamental rights in law enforcement practice;
4. Estimate options for interaction with private and public sector;
5. Diagnose the potential public response to police action influenced by social inequality;
6. Prioritise in a way enabling to foster the "value for money" approach;
7. Identify needs of a police leader with European perspective (training gaps).

Personal leadership coaching shall be offered to participants next to the activities (financed from course budget), CEPOL will offer to organise group study visits to participants (related costs are covered directly by the CEPOL Exchange Programme outside course costs).

Note on Mandatory Assessment: Formative or summative test / group assignment assessing the gained knowledge of participants shall be conducted in the framework of the course (in second step). Test/assignment shall be designed and implemented by the activity manager.
**Annex 3 - Training Catalogue of Granted Activities 2022**

<table>
<thead>
<tr>
<th><strong>80/2022: Prevention of Juvenile Crime and Domestic Violence</strong></th>
<th><strong>Cat. 8</strong></th>
<th><strong>Prevention</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>4 days</td>
<td></td>
</tr>
<tr>
<td><strong>Minimum number of participants</strong></td>
<td>26</td>
<td></td>
</tr>
<tr>
<td><strong>Maximum budget</strong></td>
<td>EUR 25,000</td>
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</tr>
</tbody>
</table>

**Aim**

To strengthen the prevention, the detection and the general enforcement in the area of juvenile crime and domestic violence by exchanging good investigative and community policing practices. To enhance cross-sectoral response and cooperation with social, educational services, NGOs.

**Target Group**

Law enforcement officials dealing with juvenile crime or domestic violence cases.

Level: practitioner/advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Discuss prevention strategies related to various types of juvenile crime and domestic violence cases;
2. Analyse the importance of relevant community policing practice; Catalogue practical and innovative prevention, detection and enforcement measures by reviewing series of case studies;
3. Identify and analyse good practice in the EU countries used against the perpetrators of domestic abuse;
4. Demonstrate examples of victims support;
5. Transfer good investigative practices to daily work; Evaluate interviewing tactics regarding juvenile offenders and domestic violence abusers;
6. Engage with relevant social, medical, educational, civil services to tackle crisis situation and offer holistic approach with their engagement.
81/2022: Pan-European Football Security  | Cat. 8  | Public order – Football security

<table>
<thead>
<tr>
<th>Duration</th>
<th>5 days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>40</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 48,000</td>
</tr>
</tbody>
</table>

Content of the activity shall be developed in close cooperation with the EU Think Tank on Football Security, including all planning and organisational measures following the concept of the Pan-European Football Policing Training Project / PE – FPTP.

The training shall be organised around an international football match.

**Aim**

To enhance safety and security during football matches with an international dimension within Europe by increasing the effectiveness and harmonisation of the policing such events. **Note:** A practical part within an international match (timetables published in the European and Champions League) should be a part of the programme, if feasible.

**Target Group**

Police football commanders/NFIP contacts/football intelligence officers (commanders – silver and gold level, intelligence officers, spotters – monitors).

Level: advanced practitioner/expert

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Strengthen the international partnerships between the delegations regularly involved in fixtures discuss, critically evaluate and learn from the latest knowledge, research and good practices across Europe;
2. Expand the philosophy of safety-oriented public order management and intelligence-based policing;
3. Enhance international good practice by creating a platform for understanding the links between local practices, existing policy, evidence and theory;
4. Explain the current crowd dynamics theory, and how it applies to active policing during football events;
5. Identify and describe type of data which is required for exchange of information in terms of preparing international police operation;
6. Assure possibility of acting with armed police forces from abroad in the host country;
7. Increase the knowledge and make the best use of existing agencies, organisations and networks of the EU as well as regional initiatives in the area of policing football games.

**Note on Mandatory Assessment:** Formative or summative test assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
**Aim**
To enhance community policing practice especially in the context of crime prevention and intelligence collection by exchanging good operational practices. To strengthen cross-sectoral response and cooperation with social, educational services, NGOs.

**Target Group**
Community police practitioners with at least 8 years of practical experience.

**Level:** advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Analyse practical and innovative crime prevention, detection and general enforcement measures by reviewing series of case studies
2. Demonstrate effective community policing programmes and projects managed in partnership with key stakeholders of local community,
3. Outline the role of community policing in fighting specific crimes such as domestic violence, juvenile delinquency, anti-social behaviour, breach of order etc.
4. Explain difficulties and discover good practices on community policing of slums, high crime areas, areas of poverty; Target clan-based criminality;
5. Appraise cross-cultural issues in community policing;
6. Examine how community policing provides essential input for operational and strategic intelligence of law enforcement
7. Summarise how community police services can support the fight against serious organised crime
Aim
To enhance public security and order by increasing the competencies of public order specialists on the level of security requirements for large scale events and the related cross-border cooperation. To improve threat assessment and management of major public events in order to prevent or effectively contain attacks carried out by lone-actor terrorists or violent lone criminals.

Target Group
Senior and chief specialists of law enforcement staff engaged in the planning, tactical direction and evaluation of large-scale public order operations and police operations of securing major mass events or public assemblies.

Level: advanced practitioner/expert

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Explain the principles of safety-oriented public order management and intelligence-based policing;
2. Discuss effective threat and risk assessment practices for a major events;
3. Identify areas of planning and deployment strategies affected by national requirements (legal, operational, practical);
4. Review the required security measures during large scale events, especially international summits improving international law enforcement cooperation during large scale events;
5. Review issues related to the commanding and training of public order units;
6. Demonstrate international good practice by linking local practices, existing policy, evidence and theory;
7. Explain crowd dynamics theory;
8. Cooperate with existing agencies, organisations and networks of the EU and regional initiatives in the area of policing major events;
9. Discuss methods of EU cross border police cooperation of large scale events;
10. Appraise threat assessment and crisis management practice regarding public violent marauding attacks
**Aim**
To improve the preparedness of law enforcement authorities to the management of public order in pandemics by sharing experience on the administration of the coronavirus in law enforcement context. To develop good practices, identify patterns for joint responses to manage similar global emergency situations in a more coordinated manner in the EU.

**Target Group**
Senior law enforcement experts, policy makers responsible for the management and coordination of public order during the pandemics.

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Outline main issues of public order management in pandemics: enforcement of curfew, isolation/quarantine rules, general limits on movements, general health/mask regulation, communication with public, reporting and data collection challenges, fight against scaremongering, etc.
2. Evaluate enforcement of the rules on cross-border movements within the EU (transport, cross-border commuting, business travel, mass tourism, expatriates) in view of the past year experience.
3. Illustrate conflict situations via case examples, offer solutions
4. Develop techniques how law enforcement shall contribute to coordinated emergency response in particular to medical measures,
5. Examine good leadership and human resource management practices within law enforcement authorities in view of duty of care
6. Analyse the changing landscape of crime during pandemics and interpret the consequences
7. Examine good tactics on the management of unauthorised mass protests, riots during the emergency period
8. Discuss the provision of feedback for policy makers
Aim
To prevent and act against amok shootings by enhancing the capacity of law enforcement to perform an early identification of individuals planning a violent attack and to manage the threat of marauding attacks. To improve law enforcement capacity to perform threat assessments and to manage public violent attacks carried out by lone-actor terrorists or violent loners.

Target Group
First line responders, senior and chief specialists, investigators from law enforcement agencies responsible for public security (police, protection services etc).

Level: advanced practitioner/expert

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Assess the developments of a public violent attacks and its manifestations utilising recent international experience;
2. Analyse the risk factors of the severe targeted violence both at social and individual level;
3. Evaluate and define warning behaviours prior to the violent attack; Recognise adequate models and tools that can assist authorities to identify individuals prone to commit marauding attacks;
4. Identify individuals who may be at the risk group;
5. Propose wildly applied proper methodology aiming the rapid mitigation of the threat and maximise the possibility of successful intervention;
6. Demonstrate the dynamics of marauding attacks and the intervention phases through case examples;
7. Examine inter-institutional collaboration in preventing public violent attacks;
8. List good models of law enforcement intervention and training initiatives.
**86/2022: Analysis of Complex DNA Profiles**

<table>
<thead>
<tr>
<th>Duration</th>
<th>4 days</th>
</tr>
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<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
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</tbody>
</table>

In cooperation with ENFSI - DNA Working Group which may provide experts for the course development.

**Aim**

To enhance the efficiency of investigations and prosecutions by the use of state-of-the-art processes of DNA data management and statistics. To support forensic case management by the recently developed software tools such as EuroForMix, CaseSolver and/or DNAxs, DNAStatistX. To strengthen forensic services to draw conclusions of DNA examination outcomes and reporting the results.

**Target Group**

Forensic experts in particular those dealing with DNA analysis and statistical interpretation.

Level: practitioner / advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Review the contemporary practices of DNA profile interpretation, likelihood ratio calculation, statistical analysis by using modern software solutions;
2. Solve, perform statistical evaluation of DNA mixtures with different software solutions, evaluate the benefits and drawbacks of the tools;
3. Use and evaluate modern case management software tools;
4. Discuss national methods on the collection, handling, processing, use and reporting of forensic data via the review of case studies;
5. Relate standardised case work methods to support EU cooperation;
6. Demonstrate efficient methods of interpreting, summarising and reporting results in a clear and concise manner for the judicial procedure;
Joint activity with Europol – content is provided by Europol. Experts` costs are covered by Europol.

Aim
To enhance the fight against the threat of CBRN devices and explosives by facilitating the sharing of information and the building of trust and by contributing to the identification of best practices and up-to-date knowledge on these domains; by creating awareness among senior law enforcement officials in the area of counter-terrorism in order to generate and improve possible operations to support the fully implementation of the Regulation EU 98/2013 on the marketing and use of explosives precursors.

Target Group

Senior police officers from bomb data centres, forensic experts, bomb technicians, post-blast investigators and other experts related to the explosives field. CBRN experts, CBRN intervention/first response experts, experts from CBRN investigation units, forensic units and CBRN data centres. Law enforcement as well as military officers from competent authorities according to national regulations and laws.

Level: practitioner/advanced practitioner/expert

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Discuss recent tendencies involving the use of explosives and CBRN materials;
2. Identify best practice relevant for explosives and CBRN, bomb data centres, post-blast investigations;
3. Explain the existing protocols;
4. Increase exchange of information/intelligence;
5. Describe training possibilities in the area;
6. Recognise effective strategies and promote mutual cooperation;
7. Identify new trends on the illicit use of explosives and CBRN materials;
8. Develop trust and strengthen mutual understanding between law enforcement and military experts

Note: Activity consist of two back-to-back parts: 2 days seminar for lectures and best practice exchange + 2 days field exercise
### Unmanned Aerial Vehicles (drones)

<table>
<thead>
<tr>
<th>Cat. 9</th>
<th>Other</th>
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</thead>
<tbody>
<tr>
<td>Duration</td>
<td>4 days</td>
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<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
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</tbody>
</table>

**Aim**

To enhance the use of aerial vehicle systems for law enforcement purposes, such as for border control and police operations. To improve the efficient response of law enforcement regarding the criminal and the negligent use of drones.

**Target Group**

Law enforcement officials specialised on the use of drones for purposes related to tackling of crime or working on general law enforcement or investigation of drone related offenses.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Review capabilities of existing unmanned aerial vehicle technology;
2. Identify legal practice and procedural issues in using unmanned aerial vehicle in law enforcement practice; Recognise the legislation context in the EU;
3. Evaluate the use of unmanned aerial vehicle in border control, protection of public events, searching of missing persons, traffic control, searching of fugitives and other operational law enforcement activities;
4. Compile the security threats posed by the use of drones;
5. Differentiate between criminal and negligent use of drones via the review of case studies;
6. Summarise the market situation and recognise the advantages and risks of cooperation with the industry;
7. Analyse the potential impact of emerging technological developments for law enforcement; Assess the possible integration of innovative products, solutions into workflows and practice;
8. Outline an overview of cost-efficient UAV with the weight of up to 25 kg.
Undercover Operations

<table>
<thead>
<tr>
<th>Duration</th>
<th>4 days</th>
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<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
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</tbody>
</table>

**Aim**

To improve the fight against organised crime by the better exploitation of undercover techniques. To develop action models for tackling cross border crime by offensive undercover operations.

**Target Group**

Law enforcement practitioners possessing experience in coordinating, managing, performing undercover operative techniques in investigations.

**Level:** practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Analyse and choose applicable legislation regarding offensive methods of undercover operations;
2. Review the fundamental principles and conditions of covert operations;
3. Compare the practice of the use of undercover officers in Europe via the review of series of case studies;
4. Define issues of undercover operations and identify the skillset of officers participating in, managing the operations;
5. List the main types of undercover operations and demonstrate good working practices;
6. Identify the most vulnerable aspects of undercover operations, apply risk assessment and management techniques, discuss how to deal with emergency situations through case examples;
7. List the international cooperation possibilities for undercover operations and develop models for cross-border cooperation.
**Curriculum approved by the CEPOL Management Board must be followed.**

The mandatory curriculum is attached to the Call.

**Aim**

To establish an enhanced coordination and management of national and international DVI operations. To enhance and harmonise the level of knowledge of law enforcement personnel involved in coordinating and managing disaster victim identification as well as in the identification of deceased victims.

**Target Group**

Disaster victim identification (DVI) trained personnel with coordinating and management tasks. Participants must have experience and knowledge on DVI work based on their work experience or of their participation in a basic DVI course; this training activity can also be useful for DVI Commanders or Head of DVI Units to attend.

Level: advanced practitioner/expert

**General Learning Outcomes - upon completion of the activity, the participants will be able to:**

1. Set up a DVI Team or improve the existing DVI capabilities;
2. Review the different tasks and requirements within all stages of the DVI process, with a specific focus on the multidisciplinary dimension;
3. Develop high level of quality assurance across the entire operation;
4. Apply the Interpol DVI standards;
5. Manage political and media pressure;
6. Organise a methodical recovery of human remains and personal belongings as well as scene management;
7. Confirm practices on the handling of human remains and / or personal belongings in a dignified way and take care of their release;
8. Appraise coordination of the ante-mortem investigative process, the post-mortem investigative process, the reconciliation investigative process as well as the Identification Board and the subsequent release of human remains and personal belongings.

Reserve activity. The activity will be implemented if financial resources are available in 2022.
95/2022: Investigating and Preventing Corruption

Cat. 9

Other

<table>
<thead>
<tr>
<th>Duration</th>
<th>4 days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26 (CEPOL) + 10-12 (EJTN)</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
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</tbody>
</table>

In cooperation with EJTN

**Aim**
To improve law enforcement capacity in the fight against corruption by exchanging knowledge and good practices on effective anti-corruption measures, targeting and detecting the forms, manifestations and main actors of corruption and using the international tools for prevention, investigation and prosecution.

**Target Group**
Law enforcement officers (26 funded by CEPOL) and prosecutors/judges (10-12 funded by the EJTN) specialised in the investigation of corruption, implementation of anti-corruption measures and the deployment of preventive instruments.

Level: practitioner/advanced practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Discuss corruption investigations of various scale via the review of case studies;
2. Share experience regarding integrity assessment practices for the control of flaw enforcement officials' ethical behaviour and design effective measures to curb police corruption;
3. Cooperate efficiently with international stakeholders;
4. List the EU cooperation instruments on information/intelligence exchange;
5. Identify opportunities and limitations of cooperation with NGOs;
6. Define measures to prevent corruption by targeting the main facilitators and enablers of corruption, analyse the corruption facilitators and enablers, develop transparency standards and legislation in the fight against corruption and share practices on the handling of whistle-blowers;
7. Apply financial investigative techniques in corruption cases;
8. Deploy tools available for identification and seizure of assets obtained through corruption, including international mutual legal assistance or JITs;
9. Utilise effective risk assessment techniques;
10. Evaluate the challenges for anti-corruption strategies and policies.
**Aim**
To increase the efficiency of successful hostage negotiations and crisis communication by sharing knowledge on advanced theoretical foundations and exchanging good practices in the field. To improve the management of critical incidents and upgrade the relevant inter-agency and international cooperation.

**Target Group**
Specialised crisis hostage negotiators and/or law enforcement officials in leadership functions in the field of crisis management.

Level: advanced practitioner/expert

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Analyse the stages of a crisis hostage negotiation process;
2. Assess the new dynamics of negotiations influenced by the media in particular regarding high-profile incidents;
3. Discuss the new models/practices developed on crisis hostage negotiation via the review of case studies;
4. Interpret the findings of case studies regarding the role of crisis negotiators;
5. Comprehend the correlation between interest based and crisis negotiations;
6. Identify the most important psychological factors involved on a crisis hostage negotiation; Integrate the most recent scientific results in your review;
7. Apply strategic planning and organization hostage negotiation teams responding to the new challenges; Assign and distribute responsibilities accordingly;
8. Acknowledge challenges in cooperation of hostage negotiation teams during trans-national cases.
In cooperation with the ENFAST
Contact via: fast@bka.bund.de and wolfgang.schotte@bka.bund.de

Aim
To enhance cross-border fugitive active search in the EU by promoting the cooperation of FAST units and exchanging innovative methods and techniques for active fugitive search. To upgrade skills on the search of wanted serious criminals by means of internet researches with the demonstration of possibilities of open sources intelligence (OSINT) and social media intelligence (SOCMINT).

Target Group
Law enforcement officials within the national fugitive units (FAST) and officers specialized in international fugitives’ matters. Law enforcement specialists dealing with open sources intelligence (OSINT) and social media intelligence (SOCMINT) tracing and locating international wanted fugitives.

Level: practitioner / advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Demonstrate case studies reviewing successful and failed actions concerning the localization, arrest and surrender of wanted persons;
2. List of the main risks and the related mitigating, precautionary measures of operations
3. Explain the challenges and good practices, legislative possibilities and difficulties related to the application of the European Arrest Warrant;
4. Differentiate the mandate and practice of Fugitive Active Search Teams and the other EU authorities working on fugitive matters;
5. Use appropriate EU databases and cooperation channels (SIS, SIRENE) for the search of fugitives, and the review the assistance of ENFAST, Europol, EPPO, Interpol and other EU / international instruments;
6. Recognize state-of-the-art cyber intelligence methods, discuss open-sources and social media search techniques;
7. Outline the use of surveillance and other operative techniques in view of fundamental rights
8. Elaborate on the specific requirements and the frequent problems of effective law enforcement cooperation in the context of fugitive searches

Reserve activity. The activity will be implemented if financial resources are available in 2022.
98/2022: EMPEN (European Medical and Psychological Experts’ Network for law enforcement) | Cat. 9 | Other

<table>
<thead>
<tr>
<th>Duration</th>
<th>4 days</th>
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<tbody>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
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</tbody>
</table>

In cooperation with the EMPEN
contact: tormaa@orfk.police.hu

Aim
To improve the medical response to mass casualty incidents and enhance the medical capacities concerning the management of mass casualty events in law enforcement services. To establish effective training capabilities in this field by exchanging knowledge and experience regarding the preparation, planning and the organisation of coordinated response on mass casualty situations.

Target Group
Law enforcement and medical training instructors specialised on medical countering of mass casualty events until the arrival of professional prehospital emergency care providers.

Level: expert / train the trainer

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Assess the stages and the dynamics of mass casualty events;
2. Review good practices regarding the determination of priorities and general approach concerning mass casualty situations by demonstrating case examples;
3. Explain the practical guideline of TRIAGE for medically untrained/unprofessional law enforcement professionals (ATLAS algorithm);
4. Assess the principles and good practices of commanding of mass casualty incident emergency response;
5. Appraise standardised communication formulas;
6. Evaluate first steps of treatment of life threatening injuries;
7. Acknowledge challenges in handling mass casualty incidents, describe typical issues and offer solutions;
8. Demonstrate effective and practical adult teaching models on the topic, discussing possibilities of simulation based trainings, recalling online and blended learning opportunities.

Reserve activity. The activity will be implemented if financial resources are available in 2022.
In cooperation with the ATLAS Executive Bureau
Contact via damian.imre@minv.sk

Aim
To enhance the response of special intervention units by strengthening the cooperation between ATLAS and exchanging experience on the application of Standard Operation Procedures (SOP) and the Standard Manual of Guidance (MOG).

Target Group
Special police officers on the level of head of section, operation or commanders of an ATLAS Special Intervention Units

Level: advanced practitioner/expert

General Learning Outcomes - upon completion of the activity the participants will be able to:
1. Act upon briefing on emerging incidents;
2. Apply the "Manual of Guidance - Command and Control" (MoG C2) and the ATLAS "Special Operations Procedures" (SOP) on the occasion of incidents;
3. Demonstrate solutions in line with MoG C2, such as Mission Planning C2 Command Relationship, Communication Plan, Risk Assessment and Execution checklist for operations;
4. Identify challenges and share good practices at command and control issues;
5. Evaluate international cooperation among ATLAS SIU concerning counter-terrorism tactics in critical infrastructure;
6. Demonstrate adequate decision-making while planning an intervention;
7. Apply relevant tactics for the optimal outcome of the intervention;
8. Apply the standardised ATLAS tactical language;
9. Identify possibilities for using liaison officers for communication;
10. Explain the procedures and organisational structures in command and control issues, as well as facilitate international cooperation among ATLAS SIU;
11. Identify best practice in terms of joint ATLAS counter terrorism operations.

Reserve activity. The activity will be implemented if financial resources are available in 2022.

Note on Mandatory Assessment: Formative or summative test (or exercise) assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
Aim

To increase the capability of law enforcement analysts to collect, evaluate, collate and analyse strategic information and intelligence related to serious and organised crime. To enhance analysts’ skillset for producing strategic analysis and share effective techniques in order to improve intelligence-led policing.

Target Group

Law enforcement officials involved in the conduct of strategic analysis particularly with regard to organised crime and terrorism.

Level: practitioner / advanced practitioner

General Learning Outcomes - upon completion of the activity the participants will be able to:

1. Establish the direction of a strategic intelligence analysis project and plan in accordance with expectations of the decision maker;
2. Analyse strategic intelligence, submit the results of analysis to decision-makers in order to improve the policing policies and programmes;
3. Use the concepts of intelligence and intelligence cycle; Describe and use available sources of criminal intelligence;
4. Develop collection plan for analytical assignment;
5. Collect and evaluate information, determine collation methods suitable for different types of data;
6. Evaluate risk and/or threat assessment techniques;
7. Analyse quantifiable and non-quantifiable data using various analytical techniques;
8. Develop valid and actionable strategic intelligence product which meets the needs of the client, as a result of planning, collecting, evaluating, collating, analysing and reporting information;
9. Apply critical thinking by following deductive and inductive logic, hypotheses development, when constructing conclusions and intelligence requirements;
10. Use written and oral reporting formats in analysis.
### 101/2022: EU Missions and Operations – Strategic Advising

<table>
<thead>
<tr>
<th>Cat. 10</th>
<th>Union Missions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>4 days</td>
</tr>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 25,000</td>
</tr>
</tbody>
</table>

**Aim**
To enhance CSDP EU Missions’ effectiveness by strengthening the skills of deployed law enforcement staff to provide strategic advice in host countries.

**Target Group**
Law enforcement officers deployed or to be deployed to an EU CSDP mission/operation and/or monitors/advisers/mentors deployed in third countries.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Explain the Common Security and Defence Policy (CSDP) within the Common Foreign Security Policy (CFSP);
2. Review the methodology for developing a law enforcement strategy via case examples;
3. Apply the CSDP Monitoring, Mentoring and Advising (MMA) concept with specific focus on strategic advising for supporting host countries in developing their own national law enforcement strategies;
4. Discuss the various steps of strategic advising by reviewing examples from EU missions;
5. Outline features and good practices of change management in host countries in view of effective cross-cultural communication;
6. Apply the strategic advising skills to a specific subject.
102/2022: EU CSDP Law Enforcement
Command and Planning

<table>
<thead>
<tr>
<th>Cat. 10</th>
<th>Union Missions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>10 days</td>
</tr>
<tr>
<td>Minimum number of participants</td>
<td>26</td>
</tr>
<tr>
<td>Maximum budget</td>
<td>EUR 62,400</td>
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</tbody>
</table>

**Aim**
To enhance CSDP EU Missions’ effectiveness by improving command and control competences in terms of mission planning, implementation, management and evaluation of senior law enforcement officials eligible for high level positions within the EU crisis management missions and operations.

**Target Group**
Law enforcement officials likely to be deployed to a CSDP civilian crisis management missions or to relevant EU bodies dealing with crisis management (e.g. CSDP, Peace-keeping, Peace-support), in positions on the level of high management, planning or command. The course is also open to EU Police planning personnel and National Heads of Non-Military Crisis Management Training.

Level: practitioner

**General Learning Outcomes - upon completion of the activity the participants will be able to:**

1. Explain the CSDP, in particular the EU institutional framework as well as its current policies;
2. Apply appropriate tools in managing and leading missions, consider the aspects of cooperation and coordination with stakeholders;
3. Recognise the main security aspects that have been implemented on post-Lisbon civil management operation;
4. Identify the main administrative, legal and financial issues that need to be managed during the civil management operation (CMO);
5. Differentiate the various actors and stakeholders that might have influence on CMO’s success;
6. Analyse the CSDP planning and the decision-making processes;
7. Describe a mission’s mandate respecting mainstreaming Human Rights and other EU fundamental principles;
8. Analyse the reports and the evaluation related to CMO.

**Note on Mandatory Assessment:** Formative or summative test (or exercise) assessing the gained knowledge of participants shall be conducted in the framework of the course as a mandatory measure. Test shall be designed and implemented by the activity manager.
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>AMON</td>
<td>Anti-Money Laundering Operational Informal Network</td>
</tr>
<tr>
<td>AR</td>
<td>Asset Recovery</td>
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<tr>
<td>ARO</td>
<td>Asset Recovery Office</td>
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<tr>
<td>ATLAS</td>
<td>European Network of Special Intervention Units</td>
</tr>
<tr>
<td>ATM</td>
<td>Automated Teller Machine</td>
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<tr>
<td>C2</td>
<td>Command and Control</td>
</tr>
<tr>
<td>CARIN</td>
<td>Camden Asset Recovery Interagency Network</td>
</tr>
<tr>
<td>CBRN</td>
<td>Chemical, Biological, Radiological and Nuclear</td>
</tr>
<tr>
<td>CEPOL</td>
<td>European Union Agency for Law Enforcement Training</td>
</tr>
<tr>
<td>CHIS</td>
<td>Covert Human Intelligence Sources</td>
</tr>
<tr>
<td>CIS</td>
<td>Customs Information System</td>
</tr>
<tr>
<td>CigInfo</td>
<td>Cigarette Information System (part of Mutual Assistant Broker)</td>
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<tr>
<td>CITIES</td>
<td>Convention on International Trade in Endangered Species</td>
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<tr>
<td>CNP</td>
<td>Card Not Present</td>
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<tr>
<td>COM</td>
<td>European Commission</td>
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<tr>
<td>CSDP</td>
<td>Common Security and Defence Policy</td>
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<tr>
<td>CSA</td>
<td>Child Sexual Abuse</td>
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<td>CSE</td>
<td>Child Sexual Exploitation</td>
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<tr>
<td>CSV</td>
<td>Comma-Separated Values</td>
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<tr>
<td>CT</td>
<td>Counter Terrorism</td>
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<tr>
<td>DEBS</td>
<td>Data Exchange Between SIRENE</td>
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<tr>
<td>DVI</td>
<td>Disaster Victim Identification</td>
</tr>
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<td>EASO</td>
<td>European Asylum Support Office</td>
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<tr>
<td>EC3</td>
<td>European Cybercrime Centre</td>
</tr>
<tr>
<td>ECRIS</td>
<td>European Criminal Records Information System</td>
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<tr>
<td>ECTEG</td>
<td>European Cybercrime Training and Education Group</td>
</tr>
<tr>
<td>EDEN</td>
<td>End-user driven DEmo for cbrNe (project by COM)</td>
</tr>
<tr>
<td>EEODN</td>
<td>European Explosive Ordnance Disposal Network</td>
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<tr>
<td>EIGE</td>
<td>European Institute for Gender Equality</td>
</tr>
<tr>
<td>EIS</td>
<td>European Europol Information System</td>
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<tr>
<td>EJMP</td>
<td>European Joint Master Programme</td>
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<td>EJTN</td>
<td>European Judicial Training Network</td>
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<tr>
<td>EMCDDA</td>
<td>European Monitoring Centre for Drugs and Drug Addiction</td>
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<tr>
<td>EMPACT</td>
<td>European Multidisciplinary Platform Against Criminal Threat</td>
</tr>
<tr>
<td>EMPEN</td>
<td>European Medical and Psychological Experts' Network for law enforcement</td>
</tr>
<tr>
<td>ENFAST</td>
<td>European Network of Fugitive Active Search Teams</td>
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<tr>
<td>Acronym</td>
<td>Full Form</td>
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<tr>
<td>ENFSI</td>
<td>European Network of Forensic Science Institutes</td>
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<td>ENPE</td>
<td>European Network of Prosecutors for the Environment</td>
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<tr>
<td>EnviCrimeNet</td>
<td>European Network for Environmental Crime</td>
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<tr>
<td>esFAT</td>
<td>Extended File Allocation Table</td>
</tr>
<tr>
<td>EUFJE</td>
<td>European Union Forum of Judges for the Environment</td>
</tr>
<tr>
<td>eu-LISA</td>
<td>European Agency for the operational management of large-scale IT systems in the area of freedom, security and justice</td>
</tr>
<tr>
<td>EURODAC</td>
<td>European Union asylum fingerprints database</td>
</tr>
<tr>
<td>Eurojust</td>
<td>The European Union's Judicial Cooperation Unit</td>
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<tr>
<td>Europol</td>
<td>European Union Agency for Law Enforcement Cooperation</td>
</tr>
<tr>
<td>EXIF</td>
<td>Exchangeable Image File Format</td>
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<tr>
<td>FI</td>
<td>Financial Investigations</td>
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<td>FIU</td>
<td>Financial Intelligence Unit</td>
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<td>FIU.net</td>
<td>Financial Intelligence Unit Network</td>
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<tr>
<td>FRA</td>
<td>European Union Agency for Fundamental Rights</td>
</tr>
<tr>
<td>Frontex</td>
<td>European Border and Coast Guard</td>
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<tr>
<td>GIFT</td>
<td>Generic Integrated Forensic Toolbox</td>
</tr>
<tr>
<td>iARMS</td>
<td>INTERPOL Illicit Arms Records and tracing Management System</td>
</tr>
<tr>
<td>ICSE</td>
<td>INTERPOL's International Child Sexual Exploitation database</td>
</tr>
<tr>
<td>ICT</td>
<td>Information and Communication Technology</td>
</tr>
<tr>
<td>IMPEL</td>
<td>European Union Network for the Implementation and Enforcement of Environmental Law</td>
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<tr>
<td>ISP</td>
<td>Internet Service Provider</td>
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<tr>
<td>JHA</td>
<td>Justice and Home Affairs</td>
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<td>JITs</td>
<td>Joint Investigation Teams</td>
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<td>JSON</td>
<td>JavaScript Object Notation</td>
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<tr>
<td>LE</td>
<td>Law Enforcement</td>
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<tr>
<td>LEA</td>
<td>Law Enforcement Agency</td>
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<td>LETS</td>
<td>The European Law Enforcement Training Scheme</td>
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<td>LMS</td>
<td>Learning Management System</td>
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<td>MB</td>
<td>Management Board</td>
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<td>MENA</td>
<td>Middle East and North Africa</td>
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<tr>
<td>ML</td>
<td>Money Laundering</td>
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<tr>
<td>MO</td>
<td>Modus Operandi</td>
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<tr>
<td>MOG</td>
<td>Standard Manual of Guidance</td>
</tr>
<tr>
<td>MoG C2</td>
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